

Safe Harbor Statement

Certain statements made or incorporated by reference in this presentation reflect management's estimates and beliefs and are intended to be, and are hereby identified as, "Forward-Looking Statements" for purposes of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. These statements often include words such as "believe", "expect", "anticipate", "intend", "plan", "estimate" or similar expressions. These statements are based on certain assumptions that FARO has made in light of its experience in the industry as well as its perspective of historical trends, current conditions, expected future developments and other factors it believes are appropriate under the circumstances. Actual results may differ materially from the anticipated results because of certain risks and uncertainties. These risks and uncertainties are set forth in FARO's Annual Report on Form 10-K and other filings from time to time with the Securities and Exchange Commission.

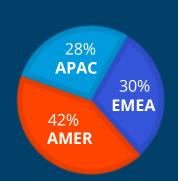
FARO® at-a-Glance

2020 Revenue

\$304.4 M*

Gross Margin*

53%



15,000 Customers

3D Hardware Image Capture

3D Software Image Process

Technology Differentiation

Hardware

Better Data Faster

Software

More Data Automated

Cloud

Information Everywhere

Markets

3D Metrology

Architecture, Engineering & Construction (AEC)

Public Safety Analytics

^{*}Financial measures shown on an adjusted non-GAAP basis which exclude the effects of stock compensation expenses, acquisition related intangible amortization expenses and certain material non-recurring items

FARO® At-a-Glance

Manufacturing
USA & Germany

40-Years of Innovation

1,400 Employees

Intellectual Property

430 Active Patents Strong Balance Sheet*

\$185.6M Cash \$0 Debt

Focus: Large & Growing Markets

Market Size (TAM)

3D Metrology **Architecture, Engineering Construction (AEC)**

Public Safety
Analytics

\$4.2B

\$1.1B

\$6.0B

CAGR Through 2022

6%

6%

16%

2020 % of Revenue



28%

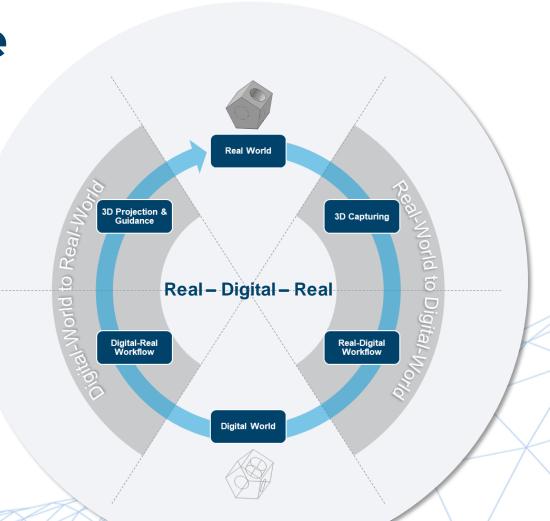
7%

5

FARO

Real-Digital-Real Cycle

We enable our customers to capture, measure, manipulate, interact with and share data from our physical world in a virtual environment and then translate this information back into the physical domain.





3D Metrology: Key Products



Quantum & Gage FaroArm[®] & ScanArm



- Portable coordinate measuring machine
- CAD-to-part analysis, machine calibration, reverse engineering



Vantage Laser Tracker



- High accuracy, portable large volume measurement up to 80 meters
- Large part inspection, assembly alignment, machine calibration



Software SuiteDesign – Assemble – Inspect

- Design: Software tools for efficient scan to meshing workflows
- Assemble: Automated and accurate tool and assembly guidance
- Inspect: Smart 3D measurement tools with automation and CAD-to-part analysis with real-time reporting

KEY CUSTOMERS

















Architecture, Engineering & Construction: Key Products



Focus Laser Scanner & Swift Solution



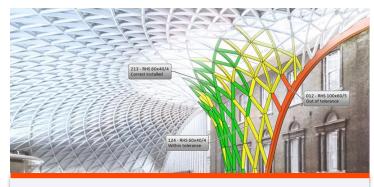
- Fast and accurate 3D measurements for digital reproduction
- Indoor and outdoor, color capability with HDR imaging, mobile scanning integration



Tracer Laser Projector



- 3D laser projection visualization of complex design contour information to site
- Easy set-up and transport for on-site construction workflows



Software SuiteDesign – Build – Operate

- **Design:** Generate as-built CAD models from 3D scan data with automation and object detection tools
- **Build:** On-site, accurate validation of builds to design for better quality control
- **Operate:** Real-time online cloud access to 3D data for improved collaboration; data sync to workflow applications

KEY CUSTOMERS











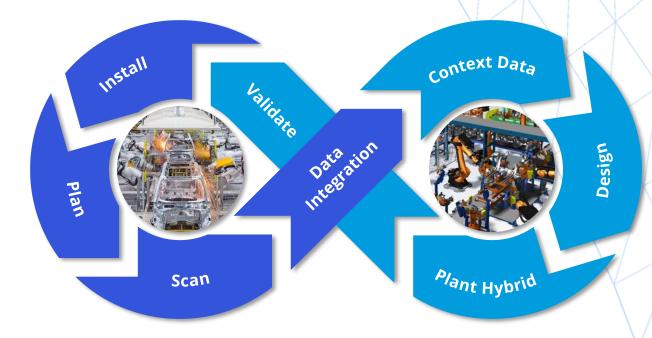






What is a Digital 3D Twin?

- A digital 3D-geometric representation of the plant
- An accurate layout representation of the plant both 2D & 3D
- Continuously updated with plant changes
- Easy to use for early conceptual design work
- The source for plant data into engineering tools (PLM)
- Easy to use & access the "physical" plant engineering design, reaching all relevant stakeholders



Engineering (PLM)



Digital 3D Twin



Physical Plant





Public Safety Analytics: Key Products



Focus Laser Scanner



- Fast and accurate 3D measurements for digital reproduction and scene analysis
- Indoor and outdoor, color capability with on-site registration and HDR imaging



ScanPlan[™] & Freestyle 2 Handheld Scanners



- Photorealistic and high accuracy, portable handheld reality capture
- Quickly document 2D floor plans or 3D scans of hard to access areas and small pieces of evidence



Crash, Crime & Fire Investigation Software

- 2D and 3D diagramming of crash, crime and fire scenes
- Create 3D animations of objects traveling through a 3D point cloud
- Perform bullet trajectory, blood spatter and crash analysis for court-room presentations

KEY CUSTOMERS















Increased Software Focus



2020 2021

Convert multi-platform software products into cloud environment

Transition perpetual license to SaaS

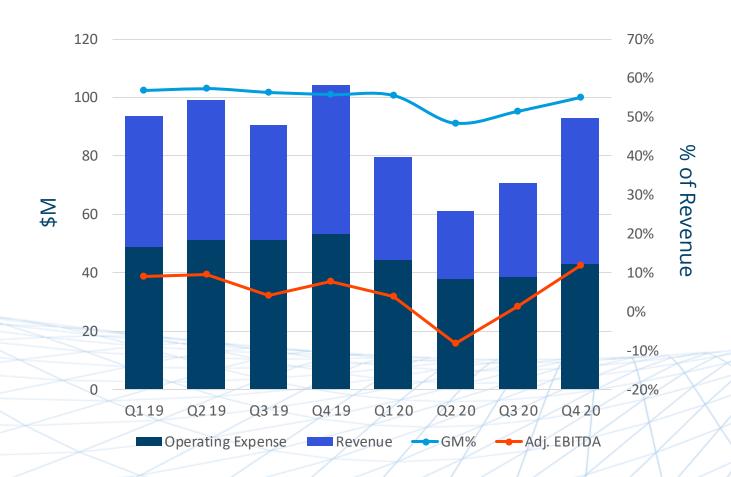
Why We Win

Our Commitment to Improving Customer's Time to Decision

- ✓ Better Data, Faster
 - High Accuracy LIDAR Technology
 - Integrated Workflows
- ✓ More Data, Automated
 - Localization and Mapping
 - Improved ROI with Lower TCO
- ✓ Information Everywhere
 - Advanced Analysis Algorithms
 - Augmented Reality and Automation



Scalable Financial Model



	Success Model
Gross Margin	55 – 60%
Op Expense %	40 - 43%
Adj. EBITDA	20%

- Improving demand conditions
- \$40M in annual operating expense savings
- Scalable model expected to realize Success
 Model with normalized market conditions

CBA